

	<h2>Health and Wellbeing Board</h2>
<p><b>Title</b></p>	<p><b>Joint Strategic Needs Assessment (JSNA)</b></p>
<p><b>Date of meeting</b></p>	<p>Thursday 9<sup>th</sup> May 2024</p>
<p><b>Report of</b></p>	<p>Interim Director of Public Health and Prevention, London Borough of Barnet</p>
<p><b>Wards</b></p>	<p>All</p>
<p><b>Status</b></p>	<p>Public</p>
<p><b>Urgent</b></p>	<p>No</p>
<p><b>Appendices</b></p>	<p>Appendix A – JSNA Refresh Draft Plan Appendix B – JSNA Update Static Overview</p>
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<h3>Summary</h3>	
<p>The plan for updating the Joint Strategic Needs Assessment was agreed by Board in September 2023.</p> <p>This report provides to Board Members:</p> <ul style="list-style-type: none"> <li>• An overview of the progress made in updating the Joint Strategic Needs Assessment</li> <li>• An overview of the future development plan for the Joint Strategic Needs Assessment so that it continues to remain a useful and relevant insight tool</li> </ul>	

## Recommendations

1. That the Board approves, subject to any amendments it may wish to make, the publication of the updated Joint Strategic Needs Assessment to Barnet Council's open data portal, OpenBarnet.

### 1. Reasons for the Recommendations

- 1.1 The Joint Strategic Needs Assessment (JSNA) is a statutory document for each Local Authority. The Health and Wellbeing Board must develop and maintain a Joint Strategic Needs Assessment.
- 1.2 A JSNA is used to identify the health and wellbeing needs of the local community. It is important to maintain a JSNA to provide an evidence base that can inform the priorities of future Joint Health and Wellbeing Strategies (which is planned to be reviewed in 2024-25), as well as update the analysis to present the fullest, most granular picture of the health and wellbeing needs of our diverse and evolving population, and help identify and address health inequalities.
- 1.3 Barnet's current JSNA was last fully updated in 2019/20. Since then, new data sources have become available and the original data sources have new information available about Barnet and the changes to the local population and their needs.
- 1.4 A plan to update and restructure the JSNA was presented to and agreed by Board in September 2023. The update would allow a range of analyses to be presented, as well as providing access to summaries which create a rich picture of the current (and future) health and wellbeing of Barnet's residents. The original proposal for the JSNA update is attached to this report as Appendix A.
- 1.5 An updated JSNA has now been completed and is ready, subject to any requested amendments, to be made live on OpenBarnet where it will be publicly available. A link to the updated JSNA is available here: [Joint Strategic Needs Assessment 2024 | Barnet Open Data](#) and a static overview of the updated JSNA, covering layout, topics and infographics is attached to this report as Appendix B.
- 1.6 The updated JSNA has been structured around the three main pillars of the Barnet Plan; People, Place and Planet.
- 1.7 The updated JSNA is a resource and source of information for everyone. The data and analyses contained within the updated JSNA can be used by any council service/department, any council partner, any external organisation/charity as well as by Barnet residents and other members of the public.
- 1.8 The updated JSNA will continue to be developed and expanded with new data and new topics added over time and as priorities change. This will provide all council services/departments and council partners such as the North Central London Integrated Care Board, the opportunity to contribute and feed into the growing resource of data and information.
- 1.9 The updated JSNA uses PowerBI dashboards, embedded into narrative pages on OpenBarnet, as a base to organise analysis and provide a more easily updated JSNA with built-in interactivity to allow users to pick which area(s) they want to explore. The use of PowerBI dashboards allows for underlying data to be updated regularly so that the latest data is always presented while also allowing us to show historic trends and benchmarking information where this data is available. Embedding PowerBI dashboards within narrative pages means that a complete data analysis is

always available to users while headline figures and contextual narrative are included alongside the data to provide essential context.

- 1.10 Updated JSNA chapters focus on current and emerging challenges around health and wellbeing, as well as the diversity of experience within Barnet. Analysis includes information on changes over time and comparisons with other areas particularly around the increased diversity of our residents.
- 1.11 As well as challenges around health and wellbeing, the updated JSNA also incorporates analyses that look at the wider determinants of health such as employment and the environment. This is to demonstrate the impact that these wider determinants have on residents' health and mental health as well as the impact residents' health and mental health can have on these wider determinants.
- 1.12 The updated JSNA also includes smaller geographies such as Lower Super Output Areas (LSOAs – which are around the size of 1,000 – 3,000 residents), where this data is available.
- 1.13 The structure of the updated JSNA and the use of PowerBI embedded within narrative webpages, will ensure that the JSNA can be regularly updated and continue to remain relevant. This will prevent the JSNA from going out of date and reduce the need for major updates and refreshes in the future.
- 1.14 Furthermore, the updated JSNA has a 'Feedback' section which will allow users to provide feedback on the content and functionality and help to improve the JSNA as a collaborative project.
- 1.15 The open nature of the updated JSNA will also enable all council services/departments and external council partners to contribute content to Barnet's JSNA as part of a collaborative project to identify the health and wellbeing needs of the local community and to better tell our story as a borough.
- 1.16 While the updated JSNA is a digital product, there is provision to support users to access the available data and narrative in alternative formats. Contact details are available on the JSNA along with the option to provide feedback. Users can request data in alternative formats or be supported to access the JSNA.

## **2. Alternative Options Considered and Not Recommended**

- 2.1 To not publish the updated Joint Strategic Needs Assessment and continue to use the existing Joint Strategic Needs Assessment.
- 2.2 This is not recommended as the existing Joint Strategic Needs Assessment is out of date and does not fully reflect the changing nature of the borough, its population, or its corporate priorities and will not provide any useful insight for future strategies including the refresh of the Joint Health and Wellbeing Strategy.

## **3. Post Decision Implementation**

- 3.1 The updated Joint Strategic Needs Assessment will be made live and fully available on OpenBarnet.
- 3.2 Once the Joint Strategic Needs Assessment has gone live, work will start on developing the refreshed Joint Health and Wellbeing Strategy for Barnet, with a view to having an updated strategy in place in May 2025.

## 4. Corporate Priorities, Performance and Other Considerations

### Corporate Plan

- 4.1 Supporting the health and wellbeing of residents is the core aim of the Health and Wellbeing Board. The Joint Strategic Needs Assessment brings together quantitative and qualitative insight from various sources to help inform future strategies. This includes the Joint Health and Wellbeing Strategy which will articulate how the Health and Wellbeing Board will support the health and wellbeing of Barnet residents.

### Corporate Performance / Outcome Measures

- 4.2 Whilst there are no direct performance or outcome measures related to the Joint Strategic Needs Assessment, the insights generated by the needs assessment will be used to inform strategies such as the Joint Health and Wellbeing Strategy. This Strategy will have performance outcome measures to track its impact. The headline measures – including Life Expectancy – are also referenced in the Barnet Plan.

### Sustainability

- 4.3 Whilst there is no direct impact on sustainability, the Joint Strategic Needs Assessment contains data related to Air Quality and Pollution under the 'Planet' section of the needs assessment. It is expected that this will expand to include new data sets and insights when they become available. It is anticipated that this will have a positive impact on the Council's carbon and ecological impact and as such contribute to BarnetNetZero.

### Corporate Parenting

- 4.4 Whilst there is no direct impact on the council's corporate parenting role, the insights from the Joint Strategic Needs Assessment will be used in the development of the Joint Health and Wellbeing Strategy. The actions that will be set out in this strategy will provide opportunities to support the council's role as corporate parents through the health, mental health and wellbeing improvement interventions of children and young people residing in the borough including children in care.

### Risk Management

- 4.5 To remain a relevant and useful resource, the Joint Strategic Needs Assessment will require regular maintenance and updates. Furthermore, it is expected that as new priorities and topics emerge, these will also be incorporated into the JSNA. With such a broad range of topics already included, there is a risk that maintaining and updating the JSNA will become more difficult and time consuming. To mitigate some of this risk, the update of underlying data will be automated as much as is possible with a regularly scheduled 6-month review of data to ensure it remains relevant. Any changes to the underlying data will also trigger a request to subject matter experts to review and update any subject narratives as required. This will require the engagement of subject matter experts from different areas and partners to support the maintenance of the JSNA.

### Insight

- 4.6 The Joint Strategic Needs Assessment brings together quantitative and qualitative insight from various sources to provide the latest information on the needs of the local population. The JSNA is the insight product which will help inform future strategies including the Joint Health and Wellbeing Strategy.

## **Social Value**

4.7 Not applicable to this report.

## **5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)**

5.1 There are no resource implications because of the proposals.

## **6. Legal Implications and Constitution References**

6.1 Under section 116A of the Local Government and Public Involvement in Health Act 2007 (as amended by the Health and Social Care Act 2012), there is a statutory duty to produce a Joint Strategic Needs Assessment.

6.2 Under Part 2B of the Council's Constitution, the Terms of Reference of the Health and Wellbeing Board include:

(1) To jointly assess the health and social care needs of the population with NHS commissioners and use the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to inform all relevant local strategies and policies across partnership including North Central London Integrated Care Strategy.

(2) To agree a Health and Wellbeing Strategy for Barnet taking into account the findings of the JSNA and strategically oversee its implementation to ensure improvement in population outcomes and plans to tackle health inequalities. The Joint Health and Wellbeing Strategy (JHWS) should directly inform the development of joint commissioning arrangements in the local area, and the coordination of NHS and local authority commissioning, including Better Care Fund plans.

## **7. Consultation**

7.1 Health and Wellbeing Board members have been asked to contribute to the development of the Joint Strategic Needs Assessment and have had opportunity to provide input and feedback.

7.2 Collaboration within London Borough of Barnet and with external partners has shaped the content of the Joint Strategic Needs Assessment.

7.3 The update of the Joint Strategic Needs Assessment will make future additions easier to manage and produce while the new structure will allow multiple sources of information and analysis to be included. This will ensure the Joint Strategic Needs Assessment continues to provide the latest and best data available.

## **8. Equalities and Diversity**

8.1 The Joint Strategic Needs Assessment supports and informs a whole systems approach to prevention and health and care integration on health inequalities in groups with protected characteristics.

8.2 The Joint Strategic Needs Assessment provides the latest and best data available, which often includes nationally collected datasets which are not routinely – at Local Authority level – broken down by protected characteristics.

8.3 Where possible, the Joint Strategic Needs Assessment provides data below the borough and ward level to the more granular Middle Super Output Area (MSOA) and Lower Super Output Area

(LSOA). By providing data at a more granular geographic level, it is hoped that the JSNA will describe and evidence the diversity of needs of our residents.

- 8.4 The evidence provided by the Joint Strategic Needs Assessment will help to inform the refresh of the Joint Health and Wellbeing Strategy for Barnet as well as informing and being informed by the work on disproportionality and Tackling the Gaps being undertaken by the Council.
- 8.5 While the updated JSNA is a digital product, there is provision to support users to access the available data and narrative in alternative formats. Contact details are available on the JSNA along with the option to provide feedback. Users can request data in alternative formats or be supported to access the JSNA.

## **9. Background Papers**

- 9.1 Approval of the update plan for the Joint Strategic Needs Assessment – Item 11 on agenda for 28 September 2023 [Agenda for Health & Wellbeing Board on Thursday 28th September, 2023, 9.30 am \(moderngov.co.uk\)](#)
- 9.2 Barnet Joint Strategic Needs Assessment (JSNA), 2019 - [Joint Strategic Needs Assessment | Barnet Open Data](#)
- 9.3 Barnet Joint Strategic Needs Assessment (JSNA), 2024 - [Joint Strategic Needs Assessment 2024 | Barnet Open Data](#)